绝密★启用前

2010 年全国攻读工商管理硕士学位 研究生入学考试

英语试卷

考生需知

- (1) 选择题的答案须用 2B 铅笔填涂在答题卡上,其他笔填涂的或做在试卷或其他类型答题卡上的答案无效。
- (2) 其他题一律用蓝色或黑色钢笔或圆珠笔在答题纸上按规定要求作答,凡做在试卷上或未做在指定位置的答案无效。
- (3) 交卷时,请配合监考人员验收,并请监考人员在准考证相应位置签字(作为考生交卷的凭据)。 否则,所产生的一切后果由考生自负。

Section1 Use of English

Directions:

Read the following text. Choose the best word(s) for each numbered blank and markA, B, C, D on answer

sheet1(10points)			
The outbreak of swine f	u that was first detectted	in Mexico was declared	a global epidemic on June
11,2009.It is the first worldwide	epidemic1 by the W	ord Health Organization i	n 41 years.
The heightened alert2	an emergency meeting w	vith flu experts in Geneva	that assembled after a sharp
rise in cases in Australia,and risi	ng3in Britain,Japar	a,Chile and elsewhere.	
But the epidemic is"_	4"in severity,accord	ing to Margaret Chan,	the organization's director
general,5the overwhel	ming majority of patient	s experiencing only m	ild symptoms and a full
recovery,often in the6o	of any medical treatment.		
The outbreak came to glo	obal7in late April 20	09,when Mexican authori	ties noted an unusually large
number of hospiyalizations and	•		
of a panic, cases began to9_	in New York Clity,the so	outhwestern United States	and arounnd the world.
In the United states,ne	w caases seemed to fade	10warner weather a	rrived.But in late September
2009,officials reported there	was11flu activi	ty in almost every st	ate and that virtually all
the12tested are the	new swine flu,also kno	own as(A)H1N1,not so	easonal flu.In the U.S,it
has13more than o	ne million people,and cau	used more than 600 de	aths and more than 6,000
hospitalizations.			
Federal health offic	als14Tamiflu f	for children from the	e national stockpile and
began15orders from the			•
theannual flu vaccine,is16			
	_		
available in early October 2009	though most those17	dose were of the FluM	ist nasal spray type, which is
not18for pergnant w	omen, people over 50 or the	ose with breathing difficu	ltise,heart disease or several
other19But it was	still possible to vaccine	e people in other hig	gh-risk groups:health care
workers,people20infant	s and healthy young people.		
	, , , , , , , , , , , , , , , , , , ,		
1. [A]criticized [B]appoi	nted [C]commented	[D]designated	
2. [A]proceeded [B]activa		[D]prompted	
3. [A]digits [B]numb		[D]sums	
4. [A]moderate [B]norma		[D]extreme	
5. [A]with [B]in	[C]from	[D]by	
6. [A]progress [B]abser		[D]favor	
7. [A]reality [B]phen	-	[D]notice	
8. [A]over [B]for	[C]among	[D]to	

9.	[A]stay up	[B]crop up	[C]fill up	[D]cover up
10.	[A]as	[B]if	[C]unless	[D]until
11.	[A]excessive	[B]enormous	[C]significant	[D]magnificent
12.	[A]categories	[B]examples	[C]patterns	[D]samples
13.	[A]imparted	[B]immersed	[C]injected	[D]infected
14.	[A]released	[B]relayed	[C]relieved	[D]remained
15.	[A]placing	[B]delivering	[C]taking	[D]giving
16.	[A]feasible	[B]available	[C]reliable	[D]applicable
17.	[A]prevalent	[B]principal	[C]innovative	[D]initial
18.	[A]presented	[B]restricted	[C]recommended	[D]introduced
19.	[A]problems	[B]issues	[C]agonies	[D]sufferings
20.	[A]involved in	[B]caring for	[C]concerned with	[D]warding off

Text1

The lonest bull run in a century of art-market history ended on a dramatic note with a sale of 56 works by Damien Hiret, *Beautiful Inside My Head Forever*, at Sotheby's in London on September 15th 2008. All but two pieces sold, fetching more than £70m, a record for a sale by a single artist. It was a last victory. As the auctioneer called out bids, in New York one of the olsest banks on Wall Street, Lehman Brother, filed for bankruptcy.

The world art market had already been losing momentum for a while after rising bewilderingly singce2003.At its peak in 2007 it was worth some \$65 billion,reckons Clare McAndrew,founder of art Economics,a research firm—double the figure five year earlier. Since then it may have come down to \$50 billion.But the market generates interest far beyond its size because it brings together great wealth,enormous egos,greed,passion and controversy in a way matched by few other industries.

In the weeks and months that followed Mr.Hirst's sale, spending of any sort became deeply unfashionable. In the art world that meant collectors stayed away from galleries and salerooms. Sale of contemporary art fell by two—thirds, and in the most overheated sector, they were down by nearly 90% in the year to November 2008. Within weeks the world's two biggest auction houses, Sotheby's and Christie's, had to pay out nearly \$200m in guarantees to clients who had placed works for sale with them.

The current downturn in the art maiket is the worst since the Japanese stopped buying Impressionist at the end of 1989. This time experts reckon that prices are about 40% down on their peak on average, though some have been far more fluctuant. But Edward Dolman, Christe's chief executive, say's: "I'm pretty confident we 're at the bottom."

What makes this slump different from the last,he say's, is that there are still buyers in the market.Almost everyone who was interviewed for this special report said that the biggst problem at the moment is not a lack of demand but a lack of good work to sell. The three Ds-death,debt and divorce—still deliver workers of art to the market.But anyone who does not have to sell is keeping away,waiting for confidence to return.

21.In the first paragraph, Damien Hirst's sale was referred to as "a last victory" because [A]the art marker had witnessed a succession of victories [B]the auctiomneer finally got the two pieces at the highest bids [C]Beautiful inside My Head Foreuvr won over all masterpieces [D]it was successfully made just before the world financial crisis 22.By saying "spending of any sort became deeply unfashionable" (Line 1-2.para.3), the author suggests that____ [A]collectors were no longer activedly in art –market auctions [B]peoele stopped every kind of spending and stayed away form galleries [C]art collection as a fashion had lost its appeal to a great extent [D]works of art in general had gone out of fashion so they were not worth buying 23. Which of the foilowing statements is NOT ture? [A]Sales of contemporary art fell dramatically from 2007 to 2008 [B]The art market surpassed many other industries in momentun. [C]The art market generally went downward in various ways. [D]Some art dealers were awaiting better chanes to come. 24. The three Ds mentioned in the last paragraph are____ [A]auction houses' favorites [B]contemporary trends [C]factors promoting artwork circulation [D]factor promoting artwork circulation [D] styles representing Imperssionists 25. The most appropriate title for this text could be___ [A]Fluctuation of Art prices [B]Up-to-date Art Auctions

[C]Art Market in Decline

[D]Shifted Interest in Arts

Text2

I was addressing a small gathering in a suburban Virginia living room -a women's group that had invited men

to join them.throughout the evening, one man had been particularly talkative, frequently offering ideas and

anecdotes, while his wife sat silently beside him on the couch. Toward the end of the evening, Icommented that

women frequently complain that their husbands don't talk to them. This man quickly nodded in agreement. He

gestured toward his wife and said,"She's the talker in our family."The room burst into laughter;the man looked

puzzled and hurt."It's true,"he explained."When I come home from work I have nothing to say .If she didn't keep

the conversation going, we'd spend the whole evening in silence."

This episode crystallizes the irony that although American men tend to talk more that women in public

situalions, they often talk less at home. And this pattern is wreaking havoc with marriage.

The pattern was observed by political scientist Andrew Hacker in the late 1970s.sociologist Catherine Kohler

Riessman reports in her new book Divorce Talk that most of the women she interviewed-but only a few of the

men-gave lack of communication as the reason for their divorces. Given the current divorce rate of nearly

50percent, that amounts to millions of cases in the United States every year-avirtual epidemic of failed

conversation.

In my own research, complaints from women about their husbands most often focused not on tangible inequities

such as having given up the chance for a career to accompany a husband to his ,or doing far more than their share

of daily life-support work like cleaning, cooking and social arrangements. Instead, they focused on

communication:"He doesn't listen to me.""He doesn't talk to me."I found, as Hacker observed years before, that

most wives want their husbands to be, first and foremost, conversational partners, but few husbands share this

expectation of their wives.

In short, the image that best represents the current crisis is the stereotypical cartoon scene of a man sitting at the

breakfast table with a newspaper held up in front of his face, while a woman glares at the back of it, wanting to

talk.

26. What is most wives' main expectation of their husbands?

[A] Talking to them.

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[B] Trusting them.
[C] Supporting their careers.
D. Sharing housework
27.Judging from the context,the phrase "wreaking havoc" (line3,para.2) most probably means
[A] generating motivation
[B] ex erting influence
[C] causing damage
[D] creating pressure
28.All of the following are true EXCEPT
[A] men tend to talk more in public tha women.
[B] nearly 50 percent of recent divorces are caused by failed conversation
[C] women attach much importance to communication between couples
[D] a female tends to be more talkative at home than her spouse
29. Which of the following can best summarize the main idea of this text?
[A] The moral decaying deserves more research by socilolgists.
[B] Marriage break-up stems from sex inequalities
[C] Husband and wife have different expectations from their marriage.
[D] Conversational patterns between man and wife are different.
30.In the following part immediately after thes text,the author will most probably focus on
[A] a vivid account of the new book Divorce Talk
[B] a detailed description of the stereotypical cartoon.
[C] other possible reasons for a high divorce rate in the US.
[D] a brief introducition to the polictical scientist Andrew Hacker.

Text3

Over the past decade, many companies had perfected the art of creating automatic behaviors -habits-among consumers. These habits have helpd companies earn billions of dollars when customers eat snacks or wipe counters almost without thinking, often in response to a carefully designed set of daily cues.

"There are fundamental public health problems, like dirty hands instead of a soap habit, that remain killers only

because we can't figure out how to change people's habit,"said Dr.Curtis,the directof the Hygiene Center at the

London School of Hygiene&Tropicai Medicine."We wanted to learn from private industry how to create new

behaviors that happen automatically."

The companies that Dr.Curtis turned to -Procter&Gamble, Colgate - Palmolive and Unilever - had invested

hundreds of millions of dollars finding the suntle cues in consumers' lives that corporations could use to introduce

new routines.

If you look hard enough, you'll find that many of the products we use every day chewing gums, skin

moisturizers, disinfecting wipes, air fresheners, water purifiers, health snacks , teeth whiteners, fabric

softeners, vitamins are results of manufactured habits. A century ago, few people regularly brushed their teeth

multiple times a day. Today, because of shrewd advertising and public health campaigns, many Americans

habitually give their pearly whites a cavity-preventing scrub twice a day ofen with Colgate, Crest or one of the

other brands.

A few decades aga, many people didn't drink water outside of a meal. Then beverage companies started bottling

the production of far-off springs, and now office workers unthinkingly sip bottled water all day long. Chewing

gum, once bought primarily by adolescent boys, is now featured in commercials as a breath freshener and teeth

cleanser for use after a meal.Skin moisturizers are advertised as part of morning beauty rituals,slipped in between

hair brushing and putting on make up.

"Our products succeed when they become part of daily or weekly patterns", said Carol Berning, a consumer

psychologist who recently retired from Procter&Gamble,the company that sold \$76 billion of Tide, Crest and

other products last year." Creating positive habit is a huge part of improving our consumers' lives, and it's essential

to making new products commercially viable."

Through experiments and observation ,social scientists like Dr.Berning have learned that there is power in

tying certain behaviors to habitual cues through ruthless advertising. As this new science of habit has

emerged, controversies have erupted when the tactics have been used to sell questionable beauty creams or

unhealthy foods.

31. According to Dr. Curtis, habits like hand washing with soap___

A. should be further cultivated

B. should be changed gradually

C. are deeply rooted in history
D. are basically private concern
32. Bottled water, chewing gum and skin moisturiuzers are mentioned in Paragraph so as to
A. reveal their impact on people's habits
B. show the urgent need of daily necessities
C. indicate their ffect on people's buying power
D. manifest the significant role of good habits
33. Which of the following does NOT belong to products that help create people's habits?
A.Tide
B.Crest
C.Colgate
D.Unilever
34. From the texr we know that some of consumers' habits are developed due to
A.perfected art of products
B.automatic behavior creation
C.commercial promotions
D.scientific experiments
35. The author's attitude toward the influence of advertisement on people's habits is
A.indifferent
B.negative
C.positive
D.biased

Text 4

Many Americans regard the jury system as a concrete expression of crucial democratic values, including the principles that all citizens who meet minimal qualifications of age and literacy are equally competent to serve on juries; that jurors should be selected randomly from a representative cross section of the community; that no citizen should be denied the right to serve on a jury on account of race, religion, sex, or national origin; that defendants are entitled to trial by their peers; and that verdicts should represent the conscience of the community

and not just the letter of the law. The jury is also said to be the best surviving example of direct rather than representative democracy. In a direct democracy, citizens take turns governing themselves, rather than electing representatives to govern for them.

But as recently as in 1968, jury selection procedures conflicted with these democratic ideals. In some states, for example, jury duty was limited to persons of supposedly superior intelligence, education, and moral character. Although the Supreme Court of the United States had prohibited intentional racial discrimination in jury selection as early as the 1880 case of Strauder v. West Virginia, the practice of selecting so-called elite or blue-ribbon juries provided a convenient way around this and other antidiscrimination laws.

The system also failed to regularly include women on juries until the mid-20th century. Although women first served on state juries in Utah in 1898, it was not until the 1940s that a majority of states made women eligible for jury duty. Even then several states automatically exempted women from jury duty unless they personally asked to have their names included on the jury list. This practice was justified by the claim that women were needed at home, and it kept juries unrepresentative of women through the 1960s.

In 1968, the Congress of the United States passed the Jury Selection and Service Act, ushering in a new era of democratic reforms for the jury. This law abolished special educational requirements for federal jurors and required them to be selected at random from a cross section of the entire community. In the landmark 1975 decision Taylor v. Louisiana, the Supreme Court extended the requirement that juries be representative of all parts of the community to the state level. The Taylor decision also declared sex discrimination in jury selection to be unconstitutional and ordered states to use the same procedures for selecting male and female jurors.

36.From the principles of the US jury system , we learn that
[A]both literate and illiterate people can sever on juries
[B]defendants are immune from trial by their peers
[C] no age limit should be imposed for jury service
[D]judgment should consider the opinion of the public
37. The practice of selecting so-called elite jurors prior to 1968 showed
[A]the inadequacy of antidiscriminatation laws
[B]the prevalent discrimination against certain races
[C]the conflicting ideals in jury selection procedures
[D]the arrogance common among the supreme Court judges

38.Even in the 1960s, women were seldom on the jury list in some states because
[A]they were automatically banned by state laws
[B]they fell far short of the required qualifications
[C]they were supposed to perform domestic duties
[D]the lended to evade public engagement
39.After the Jury Selection and Service Act was passed
[A]sex discrimination in jury selection was unconstitutional and ha to be abolished
[B]educational requirements became less rigid in the selection of federal jurors
[C]jurors at the state level ought to be representative of the entire community
[D]states ought to conform to the federal court in reforming the jury system
40. In discussing the US jury system, the text centers on
[A]its nature and problems
[B]its characteristics and tradition
[C]its problems and their solutions
[D]its tradition and development

Part B

Directions:

Read the following text and decide whether each of the statement is true or flase.

Choose T if the statement is true or if the statement is not true. Make your answers on ANSWER SHEET1.(points)

Copy Birds May Save Aircraft Fuel

Both Boeing and Airbus have trumped the efficiency of their newest aircraft, the 787 and A350 respectively. Their clever designs and lightweight composities certainly make a difference. But a group of researchers at Stanford University, led by IIan Kroo, has suggested that airlines could take a more naturalistic approach—cutting jet-fuel use, and it would not require them to buy new aircraft.

The answer,says Dr Kroo,lies with birds.Since 1914,scientists have known that birds flying in formation –a V-shape-expand less energy. The air flowing over a bird's wings curls upwards behind the wingtips,a phenomenon know as upwash. Other birds flying in the upwash experience reduced drag, and spend less energy propelling themselves ,Peter Lissama,an aeronautics expert who was formerly at Caltech and the university of Southern Caifornia ,has suggested that a formation of 25 birds minght enjoy a range increase of 71%.

When applied to aircraft, the principles are not substanially different. Dr Kroo and his team modelled what would happen if three passenger jets departing from Los Angeles, San Francisco and Las Vegas were to assemble over Utah ,assume an inverted V-formation ,occasionally change places so all could have a turn in the most favourable positions, and proceed to London . They found that the aircraft consumed as much as 15% less fuel (coupled with a redution in carbon-dioxide output). Nitrogen-oxide emmissions during the cruising portions of the flight fell by around a quarter.

There are, of course, knots to be worked out. One consideration is safety, or at least the perception of it. Would passengers feel comfortable travelling in companion? Dr Kroo points out that the aircraft could bu seprarated by several nautical miles, and would not be in the intimate groupings favoured by display teams like the Red Arrows. A passenger peering out of the window might not even see the other planes. Whether the separation distances involved would satisfy air-traffic-control regulations is another matter, although a working group at the International Civil Aviation Organisation has included the possibility of formation flying in a blueprint for new operational guidelines.

It remains to be seen how weather conditions affect the air flows that make formation flight more efficient. In zones of increased, the planes wakes will decay more quickly and the effect will diminish. Dr Kroo says this is one of the areas his team will investigate future. It might also be hard for airlines to co-ordinate the departure times and destinations of passenger aircraft in a way that would allow them to gain from formation flight. Cargo aircraft, in contrast, might be easier to reschedule, as might routine military flight.

As it happens. America's armed forces are on the case already. Earlier this year the country'Defence Advanced Research Project Agency announced plans to pay Boeing to report that some military aircraft flew in formation when they were low on fuel during the Second World War, BUT Dr Lissaman says they are unsubstantiated. "My father was an RAF pilot and my cousin the skipper of a Lancaster lost over Berlin, "he adds. So he should know.

41. Findings of the Stanford University researchers will promote the sales of new Boeing and Airbus aircraft.

42. The upwash experience may save propelling energy as well as reducing resistance.

43. Formation flight is more comfortable because passengers can not see the other planes.

44. The role that weather plays in formation flight has not yet been clearly defined.

45. It has been documented that during World War II, America's armed forces once tried formation flight to save

fuel.

Section III Translation

46.Directions:

In this section there is a text in English. Translate it into Chinese. Write your translation on ANSWER SHEET

2.(15 points)

"Sustainability" has become a popular word these days, but to Ted Ning,the concept will always have

personal meaning. Having endured a painful period of unsustainability in his own life made it clear to him that

sustainability-oriented values must be expressed through everyday action and choice.

Ning recalls speding a confusing year in the late 1990s selling insurance. He'd been through the dot-com

boom and burst and, desperate for a job, signed on with a Boulder agency.

It didn't go well."It was a really bad move because that's not my passion, "saysNing, whose dilemma about

the job translated, predictably, into a lack of sales." I was miserable. I had so much anxiety that I would wake up in

the middle of the night and stare at the ceiling .I had no money and needed the job. Everyone said, 'Just wait ,you'll

turn the corner, give it some time.""

Section IV Writing

Part A

47. Directions:

You have just come back from the U.S. as a member of a Sino-American cultural exchange program. Write a

letter your American colleague to

A. express your thanks for his/her warm reception;

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- B. welcome him/her to visit China in due course.
- C. You should write about 100 words on **ANSWER SHEET 2**.

Do not sign your own name at the end of the letter. Use "Zhang Wei" instead.

Do not write your address.(10 points)

Part B

48 **Directions:**

In this section, you are asked to write an essay based on the following chart. In your writing, you should

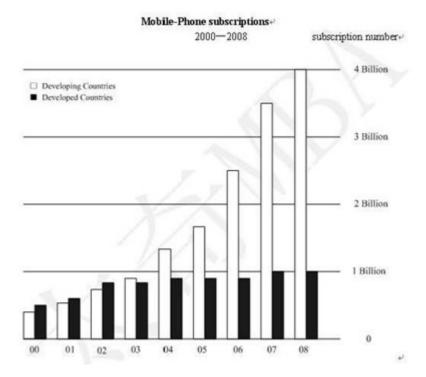
- A. interpret the chart and
- B. give your comments.

You should write at least 150 words,

Write your essay on **ANSWER SHEET 2**.(15points)

Mobile-phone subscriptions

(2000-2008)



2010 年 MBA 联考英语真题答案

完形填空

1.D 2.D 3.B 4.A 5.A

6.C 7.D 8.C 9.B 10.A

11.C 12.D 13.D 14.A 15.A

16.B 17.A 18.C 19.A 20.B

阅读理解

21.D 22.A 23.B 24.B 25.C

26.A 27.C 28.D 29.D 30.B

31.A 32.A 33.D 34.A 35.B

36.A 37.C 38.C 39.C 40.D

41.F 42.T 43.T 44.T 45.F